

Bora Biologics

Corporate Introduction

Making Success More Certain





Bora Group by the numbers

- 2.2 Billion USD Market Cap*
- 1250+ Employees
- 7 Manufacturing Sites
- 98% On-Time Delivery
- 1.2B+ Annual Units Produced
- Major Quality Observations

Bora Group: A Reliable Partner for over 50 Years

Publicly Traded on the Taiwan Stock Exchange

2007

Bora Pharmaceuticals is Established as a Development Scale CDMO Headquartered in Taipei, Taiwan.



2017

Bora Initial Public Offering (IPO) on the Taipei Stock Exchange (TICKER 6472.TWO).



2020

Bora Acquires GSK Mississauga Facility and establishes a North American Headquarters.



2022

Bora Acquires TWi assets, adding two manufacturing facilities to the network







2002

Bobby Sheng becomes Chairman and CEO of Hoan Pharmaceuticals.



2013

Bora Acquires Eisai PICS Tainan Facility.



2018

Bora Acquires Impax/Amneal's USFDA Zhunan Facility.



2022

Bora Acquires Eden Biologics Zhubei facility. Bora Biologics is established.



Bora: A Unique Company w/ a History of mAbs & Biologics

Phase and Risk-Based CMC and Regulatory Approval Strategy

Deep understanding of regulatory approval requirements creates fastest path to market Biologics and CDMO Pioneer Meeting Global Quality Standards

Developed Biologics Globally, and other mAbs, Bi-Specifics, Fusion Proteins, etc.



DOIG BIOIOGICS

Multi-Faceted Business Model

- 25+ Biologics developed; Latest in Phase 3, including 15+ Biosimilars
- Comprehensive CDMO provider
- Strategic partnerships creating significant potential

Full control over in-house drug development Process

Direct control over most demanding steps of the manufacturing process gives Bora Biologics exceptional quality control



Why Bora?

Insight to the Client Mindset

- Our history as a drug developer now transformed into CDMO gives us insight to the client mindset
- How the project should unfold
- The type of communication and frequency that is optimal
- The transparency needed to ensure that when trouble arises it's quickly thought through for solutions, issues communicated and remedies applied

Origins as a Biosimilar Drug Developer

- Bora acquired facilities, equipment, and hired 98% of the staff performing the development activities
- Bora Biologics currently has ZERO investment in any legacy products ensuring no conflict of interest but all the wisdom of a drug development team

Detail-oriented Team & Approach

- Thinking through each step
- Pinpointing where to take smart risks to save time
- Knowing where to avoid risk to mitigate dangers to the program



The Team's The Thing

Manufacturing partnerships thrive with great communication.

Bora Biologics differentiates itself with: Cohesive team with low turnover – significant difference than typical CMO.

Effective communication and program execution facilitated by the team's long-standing familiarity.

The platform approach integrates cell line development, process, and analytical development for robust manufacturing programs.

This approach accelerates project timelines by iteratively designing and refining the program.



PMO – Experience & Ensuring Success

Bora Bio's PMO has extensive experience dealing with big pharma and early-stage companies. Specifically for early-stage companies, program design aspect is heavily guided by the project management with oversight to the IND event.

PMO Experience

- 35+ International projects managed
- Dual language in English and Chinese

PMO Expertise

- Timeline & cost/budget management
- Regulatory landscape
- Key liaison to internal technical SME
- Strong communication skills
- Quick responses and resolutions to issues



Bora Biologics: A Globally Recognized CDMO



Bora Group

BORA BIOLOGICS' cGMP SITE

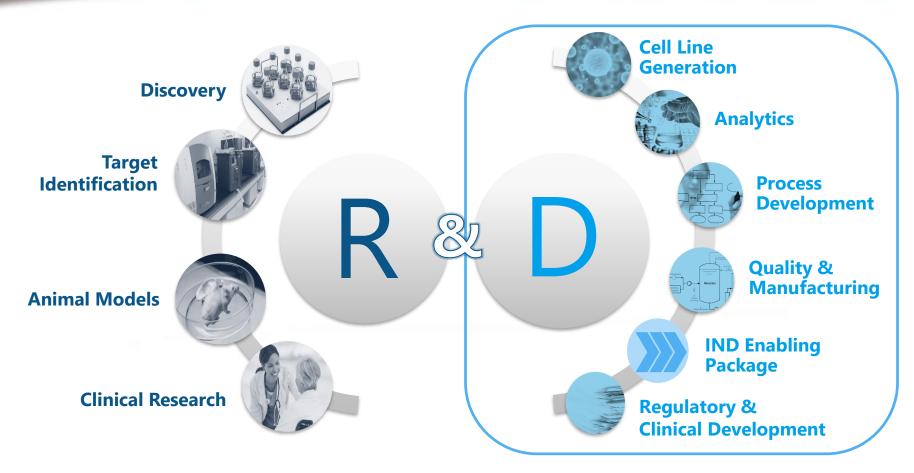
- Bora Biologics' Pre-Clinical and Clinical Production Facility, 48,438 sq. ft.
- Currently, 2x500L bioreactor trains, expanding via 2K build/buy plan
- Zhubei Facility: cGMP, ICH, FDA, EMA, TFDA, PIC/S standards
- 15+ Ongoing CDMO Client Projects
- 66+ batches manufactured
 cGMP for 24+ different products

Taoyuan Facility / Zhunan Facility /
Tainan Facility / Bora Biologics / TWi Facilities

Mississauga Facility



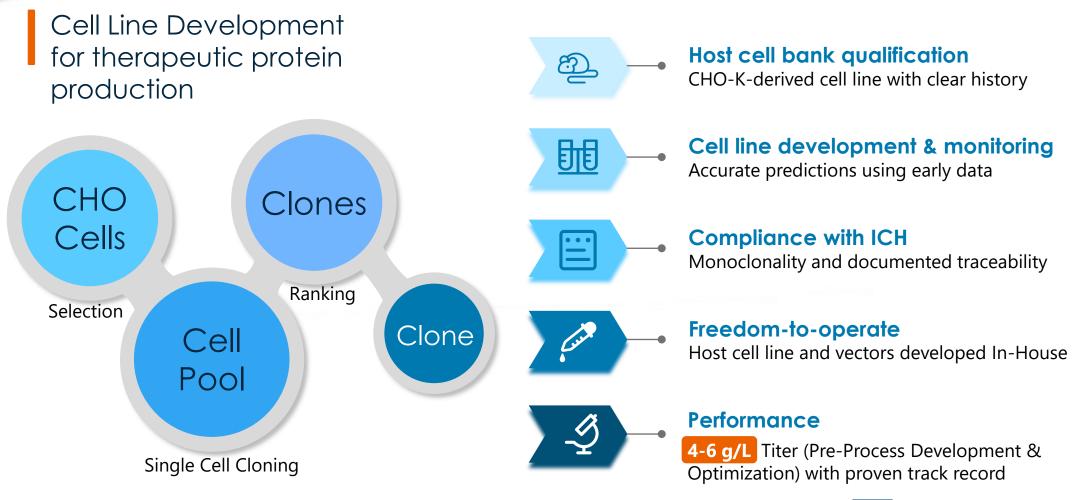
Providing Full Development Solutions



Bora Bio will support all **DEVELOPMENT** activities



In-House Cell Line Development



Cell Line Development Advantages

Bora Biologics has an advantage over competitors by producing Cell Lines efficiently with exceptional quality, based on continuous improvement of the established technologies.

State-of-the-Art Technologies

Introduction of a
Single-Cell Printer
(Cytena) as part of our
Cell Line Development
(CLD) process has
significantly reduced
the CLD timeline from
5-6 months to 4-4.5
months.

Statistical modeling allows for an accurate prediction based on the performance of the cell pools (early CLD), eliminating the need to evaluate thousands of clones.

Bora Biologics has a solid productivity record for clone titers for ALL Client programs using our CHO-K1 expression system.



Full Range Capabilities: Analytical Development

STRUCTURE

Charge Variants

Precise Mass Intact

Deamidation

Oxidation

Truncations

HPAEC-PAD

Intact Mass

Disulfide Linkage Analysis

N-Terminal Modifications

C-Terminal Modifications

NP-HPLC (2AB / Rapifluor)

CEX-HPLC

cIEF

DLS

icIEF

UV

FT-IR

DSC

Aggregation / Degradation /

SDS-PAGE

CE-SDS

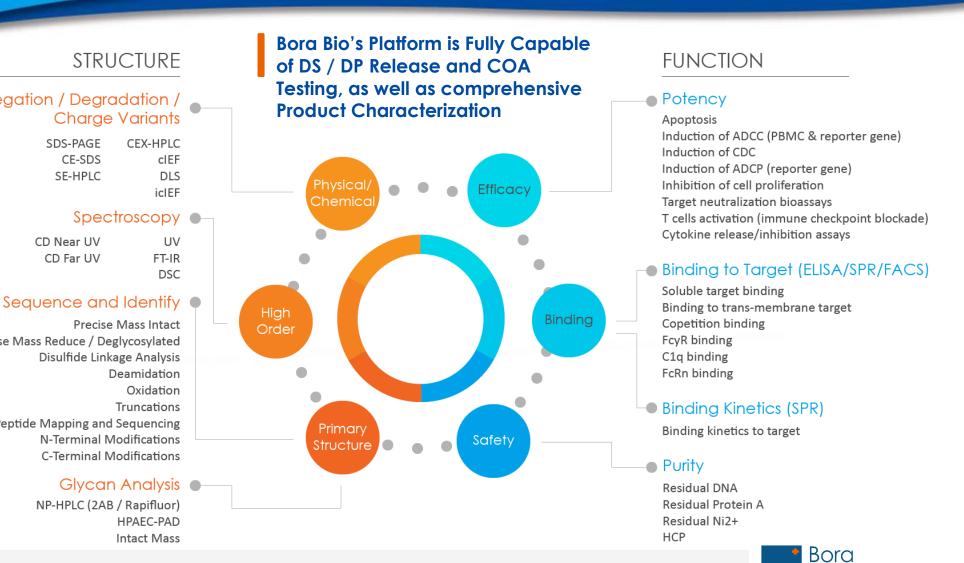
SE-HPLC

CD Near UV

CD Far UV

Precise Mass Reduce / Deglycosylated

Peptide Mapping and Sequencing



bord Biologics

Formulation Development & Expertise

Tox Formulation

- Stable pH range evaluation
- Platform liquid formulation adaptation
- Liquid formulation stability monitoring
- Force degradation study

Clinical Formulation

- Formulation optimization per route administration: IV. SC. Inh. Opth.
- Formulation optimization per dosage form: liquid and lyophilized
- Lyophilization process development
- Multiregional excipients selection
- Fit for purpose Container Closure application/evaluation i.e. vial/stopper, PFS, Pen, PE/PC container, etc.
- Optimized formulation stability
- In use stability study

Commercial Formulation

- Formulation optimization to achieve targeted shelf life
- Formulation robustness study (DOE)
- Secondary packaging material design
- Photostability in final container closure system (including secondary packaging) per ICH
- Univariate and multivariate formulation robustness study

Expert in Formulation Development for DS and DP

Drug Product Process Development

- F/F CMO sourcing
- QBD approach implementation
- DP process characterization
- Critical process parameters evaluation and control
- Extractables and leachables study

Stability

- DS / DP stability per ICH
- DS freeze/thaw study
- DP photostability per ICH
- Mechanical stress study
- Force degradation study
- Temperature excursion study
- Shelf-life determination by statistical analysis



Stand Alone Analytical Study Design & Execution

Analytical Stand-alone Services for comprehensive product characterization, release testing, & stability

Experience

- •Decade of experience with detailed method development, qualification, and testing
- •Standard stability indicating methods & stability programs
- •Expert across multiple protein classes and platforms

Facilities

- •Comprehensive array of equipment to apply to studies
- •2 Large Analytical Labs
- •1 Large Dedicated Formulation Lab w/ Pilot Lyo

Quality and Regulatory

- cGMP Compliance
- •Strong track record of compliance
- •Works extremely close to QC to ensure all Method Transfers

Program Management

- •Flexible and responsive to client/program needs
- •Attention to detail and timelines
- •Full Turnkey PM from Bora







Bioassay

Comprehensive experience developing, validating cell-based bioassay and binding assays under cGMPs

Potency

- Apoptosis
- Induction of ADCC (PBMC & reporter gene)
- Induction of CDC
- Induction of ADCP (reporter gene)
- Inhibition of cell proliferation
- Target neutralization bioassays
- T cells activation (immune checkpoint blockade)
- Cytokine release/inhibition assays

Binding to Target (Elisa/SPR/FACS)

- Soluble target binding
- Binding to trans-membrane target
- Competition binding
- FcyR binding
- C1q binding
- FcRn binding







cGMP State-of-the-Art MFG Plant

Bora Biologics

Taiwan Facility:
A Clinical Manufacturing Plant

The Bora Biologics cGMP Manufacturing facility is designed with a commitment to unwavering quality and discipline.

By adopting single-use technology very early on, Bora has truly been a pioneer in the industry for sustainability and at the forefront of the newest technologies.

Cell Banking M/WCB capabilities onsite Purification suites, media and buffer prep areas and autoclave/wash The bioreactor hall areas are all currently houses built-in. 2x50L & 2x500L bioreactors and expanding with an

additional 2x500L bioreactors.

Successful Tech Transfers & Scale-Up to 2000L

Project	50L or 500L GMP (Zhubei)	2000L GMP (other)	Clinical Trial Material Supply Phases
1	24 batches	4 batches	Phase 1 & 3 supply
2	3 batches	-	Phase 1 supply
3	-	3 batches	Phase 1 supply
4	10 batches	-	Phase 1 & 3 supply
5	1 batch	4 batches	Phase 1 & 3 supply
6	4 batches	4 batches	Phase 1 & 3 supply
7	3 batches	-	Phase 1 supply
8	8 batches	-	Phase 1 & 3 supply
9	4 batches	-	Phase 1 & 3 supply

- Completed over 30+ 500L GMP batches for the CTM supply of Phase 1 & 3 Clinical Trials since 2013
- Successfully transferred programs to commercial facilities and completed 15+ 2000L GMP batches
- Bora Biologics has comprehensive Technology Transfer documents including Guidance & SOP's



Quality: The Foundation of Bora Biologics

- **World-Class Quality System** built from deep industry experience and meeting Global Compliance standards.
- Fully dedicated Quality Unit to ensure quality standards are at the highest level for global compliance and achieved GMP re-certification in less than **2.5 months from the Taiwan FDA**.
- Bora Biologics' facility passed **9 EU QP (Qualified Person) inspections** and always accommodated client audits successfully.
- Implemented modern Quality Management tools including **TrackWise**, **Facility Monitoring System (FMS)**, **Blue Mountain and electronic Document Management Program (DMP)** and further adopting Bora Group's best practices and systems such as **SAP**.

Bora Biologics'Commitment to Quality

Policy (QM, SMF, VMP)

Quality Management Procedures (SMP, MPI, QS)

Standard Operating Procedures (SOP, TP, VP)

Records, Protocols and Reports etc.

Batch Records (Include Production and Testing), associated forms and logbooks, Protocol and Report etc.



Bora Bio's Proven Track Record & Successes











cGMP MFG Batches used in Global Clinical Trials

- **60+ batches** produced using our cGMP Manufacturing Plant with 100% success rate continuously since 2014.
- Recent Client/Partner Success:
 - Project 1: Client's Phase 3 Clinical Trial Material produced by Bora Bio used in <u>Europe (EMA)</u>.
 - Project 2: Client's Phase 2a/2b Clinical Trial Material produced by Bora Bio accepted by <u>US FDA</u>.
 - Project 3: Client's Phase 1 Clinical Trial Material produced by Bora Bio submitted in China (NMPA).

Scalable Biologics Manufacturing Platform

 Delivering a scalable platform technology that supports superior product quality and yield for mAbs, Bi-Specifics, Fc Fusion Proteins, Enzymes, Recombinant Proteins, and Antigens for Vaccines among others

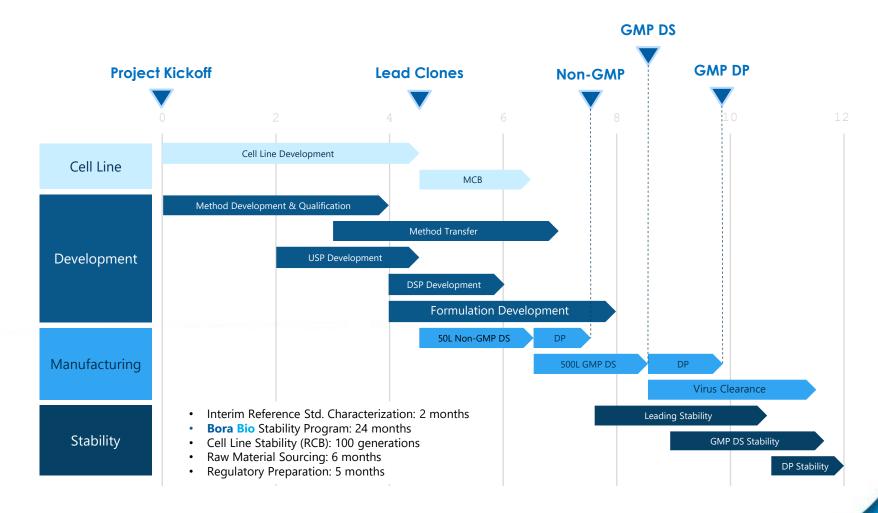


Timeline from DNA to Drug Product: 10 Months

DNA to DP Enabling Package less than 10 Months

Bora Biologics

can provide a
comprehensive solution
supporting its clients
from early-stage
bio-therapeutic
development through
late-stage clinical
manufacturing, catering
to the evolving needs of
the dynamic global
biopharmaceutical
industry.





Bora Biologics – The Customer-Centric Partner

Integrated Disruptive Biologics Platform

Comprehensive service capabilities with exceptional quality and global qualifications.



State-of-the-Art Manufacturing Facility

Sustainable single-use manufacturing site with solid track record and expansion potential.

Focus on Customer Satisfaction

Dedication to clients enabling flexible offerings and efficient service delivery.



Making Success More Certain

www.boracdmo.com



Global Expertise and Quality produced in Asia

International expertise and knowhow coupled with Industry Standard policies.

Highly Experienced Leadership Team

Strong management team with indepth biotech industry knowledge and extensive experience.



Comprehensive Product Experience and Protein Characterizations

Experience consists of all biologics as well as NME's and other complex drugs.





